

**Charlotte Spendley**  
**Finance, Strategy & Corporate Services Summary**

		<u><b>Service</b></u>		
<b>2019/20</b>		<b>2020/21</b>	<b>2021/22</b>	<b>Original to</b>
<b>Actual</b>		<b>Original</b>	<b>Original</b>	<b>Original</b>
<b>£</b>		<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
		<b>£</b>	<b>£</b>	<b>£</b>
-109 CE28	Family Champions	0	0	0
70,841 EC12	Planning Policy	112,140	112,140	0
67,194 EC14	Otterpool (Local Planning Authority)	0	-17,050	-17,050
0 EC15	Climate Change Fees	0	56,140	56,140
441,125 FD15	Corporate Management-Misc Expenditure	308,760	308,760	0
7,822 FD17	Brexit	0	0	0
-48,220 FD70	Corporate Management–Recharges	-50,000	-50,000	0
1,607,000 FF15	Pensions Back Funding	1,370,000	1,420,000	50,000
90,093 FH18	General Grants	89,500	82,000	-7,500
-161,701 FL05	Business Rates Collection	-172,030	-172,030	0
-318,363 FL20	Council Tax Collection	-412,680	-412,680	0
-22,323 FL21	Council Tax Benefits	-15,000	-15,000	0
-480,964 FL22	Council Tax Reduction Scheme	-273,110	-273,110	0
-355,097 FN01	Housing Benefits	-374,700	-229,700	145,000
195,484 FN02	Rent Rebates	315,720	315,720	0
<b>1,092,781</b>	<b>Service Total</b>	<b>898,600</b>	<b>1,125,190</b>	<b>226,590</b>

		<u><b>Administration</b></u>		
<b>2019/20</b>		<b>2020/21</b>	<b>2021/22</b>	<b>Original to</b>
<b>Actual</b>		<b>Original</b>	<b>Original</b>	<b>Original</b>
<b>£</b>		<b>Budget</b>	<b>Budget</b>	<b>Variance</b>
		<b>£</b>	<b>£</b>	<b>£</b>
506,772 GA00	Accountancy	930,560	0	-930,560
187,532 GA04	Finance	0	571,980	571,980
318,056 GA05	Corporate Debt	398,840	0	-398,840
71,832 GA07	ICT & Infrastructure	65,920	606,150	540,230
75,552 GA08	Treasury Management	49,540	49,780	240
227,156 GA09	Case Management (Corporate Services)	0	1,824,660	1,824,660
1,022,316 GA20	Revenues & Benefits	1,236,730	528,730	-708,000
340,153 GA22	Systems Development & Projects	351,180	417,090	65,910
192,023 GA54	Printing Services	198,970	201,740	2,770
422,340 GM12	Strategy, Policy & Performance	484,840	661,640	176,800
617,169 GM19	ICT Operations	1,101,170	1,214,780	113,610
104,739 GP00	Internal Audit	106,800	118,700	11,900
<b>4,085,638</b>	<b>Administration Total</b>	<b>4,924,550</b>	<b>6,195,250</b>	<b>1,270,700</b>

Charlotte Spendley  
Finance, Strategy & Corporate Services Detail

		<u>Service</u>	2020/21 Original Budget £	2021/22 Original Budget £	Variances £
2019/20 Actual £					
	<b>EC12</b>	<b>Planning Policy</b>			
88,287		1 Supplies & Services	112,140	112,140	0
88,287		<b>Gross Expenditure</b>	112,140	112,140	0
-17,446		2 Other Income	0	0	0
70,841		<b>Net Expenditure</b>	112,140	112,140	0

*Key Variances from Original Budget 2020/21 to Original Budget 2021/22*

	<b>EC14</b>	<b>Otterpool (Local Planning Authority)</b>			
15,555		1 Employees	0	0	0
199		2 Transport-Related Expenditure	0	0	0
51,439		3 Supplies & Services	0	260	260
67,194		<b>Gross Expenditure</b>	0	260	260
0		4 Other Income	0	-17,310	-17,310
67,194		<b>Net Expenditure</b>	0	-17,050	-17,050

*Key Variances from Original Budget 2020/21 to Original Budget 2021/22*

4 Recharge from Otterpool LLP	-17,310
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	<b>EC15</b>	<b>Climate Change Fees</b>			
0		1 Employees	0	55,280	55,280
0		2 Supplies & Services	0	860	860
0		<b>Net Expenditure</b>	0	56,140	56,140

*Key Variances from Original Budget 2020/21 to Original Budget 2021/22*

1 Budget re-alignment (GM12)	53,680
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	<b>FD15</b>	<b>Corporate Management</b>			
442,122		1 Supplies & Services	308,790	308,790	0
442,122		<b>Gross Expenditure</b>	308,790	308,790	0
-997		2 Other Income	-30	-30	0
441,125		<b>Net Expenditure</b>	308,760	308,760	0

*Key Variances from Original Budget 2020/21 to Original Budget 2021/22*

	<b>FD17</b>	<b>Brexit</b>			
5,704		1 Employees	0	0	0
2,117		2 Supplies & Services	0	0	0
7,822		<b>Net Expenditure</b>	0	0	0

*Key Variances from Original Budget 2020/21 to Original Budget 2021/22*

	<b>FD70</b>	<b>Corporate Management–Recharges</b>			
-48,220		1 Other Income	-50,000	-50,000	0
-48,220		<b>Net Expenditure</b>	-50,000	-50,000	0

*Key Variances from Original Budget 2020/21 to Original Budget 2021/22*

	<b>FF15</b>	<b>Pensions Back Funding</b>			
1,607,000		1 Employees	1,370,000	1,420,000	50,000
1,607,000		<b>Net Expenditure</b>	1,370,000	1,420,000	50,000

*Key Variances from Original Budget 2020/21 to Original Budget 2021/22*

1 MTFS adjustment	50,000
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<b>FH18</b>	<b>General Grants</b>			
90,093	1 Supplies & Services	89,500	82,000	-7,500
90,093	<b>Net Expenditure</b>	89,500	82,000	-7,500

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1 Permanent virement (CE38)	-7,500
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<b>FL05</b>	<b>Business Rates Collection</b>			
0	1 Supplies & Services	2,900	2,900	0
0	<b>Gross Expenditure</b>	2,900	2,900	0
-161,701	2 Other Income	-174,930	-174,930	0
-161,701	<b>Net Expenditure</b>	-172,030	-172,030	0

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

<b>FL20</b>	<b>Council Tax Collection</b>			
0	1 Supplies & Services	2,320	2,320	0
0	<b>Gross Expenditure</b>	2,320	2,320	0
-318,363	2 Other Income	-415,000	-415,000	0
-318,363	<b>Net Expenditure</b>	-412,680	-412,680	0

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

<b>FL21</b>	<b>Council Tax Benefits</b>			
-22,323	1 Transfer Payments	-15,000	-15,000	0
-22,323	<b>Net Expenditure</b>	-15,000	-15,000	0

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

<b>FL22</b>	<b>Council Tax Reduction Scheme</b>			
0	1 Employees	100	100	0
11,568	2 Supplies & Services	0	0	0
11,568	<b>Gross Expenditure</b>	100	100	0
-492,532	3 Other Income	-273,210	-273,210	0
-480,964	<b>Net Expenditure</b>	-273,110	-273,110	0

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

<b>FN01</b>	<b>Housing Benefits</b>			
19,597	1 Supplies & Services	11,000	11,000	0
21,540,848	2 Transfer Payments	23,549,820	23,694,820	145,000
21,560,445	<b>Gross Expenditure</b>	23,560,820	23,705,820	145,000
-21,915,542	3 Other Income	-23,935,520	-23,935,520	0
-355,097	<b>Net Expenditure</b>	-374,700	-229,700	145,000

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

2 MTFS adjustment - assumed increase in Rent Allowance payments	145,000
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<b>FN02</b>	<b>Rent Rebates</b>			
8,723,931	1 Transfer Payments	9,136,230	9,136,230	0
8,723,931	<b>Gross Expenditure</b>	9,136,230	9,136,230	0
-8,528,447	2 Other Income	-8,820,510	-8,820,510	0
195,484	<b>Net Expenditure</b>	315,720	315,720	0

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

Administration

2019/20 Actual £		2020/21 Original Budget £	2021/22 Original Budget £	Variances £
	<b>GA00 Accountancy</b>			
458,078	1 Employees	801,920	0	-801,920
2,810	2 Transport-Related Expenditure	2,100	0	-2,100
38,289	3 Supplies & Services	125,180	0	-125,180
14,670	4 Third Party Payments	23,360	0	-23,360
513,846	<b>Gross Expenditure</b>	952,560	0	-952,560
-7,074	5 Other Income	-22,000	0	22,000
506,772	<b>Net Expenditure</b>	930,560	0	-930,560

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1-5 Restructure of Establishment incl. Transformation (GA06, GA04 & GA09)	-930,560
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	<b>GA04 Finance</b>			
156,876	1 Employees	0	558,260	558,260
1,488	2 Transport-Related Expenditure	0	3,250	3,250
38,011	3 Supplies & Services	0	53,590	53,590
3,260	4 Third Party Payments	0	0	0
199,635	<b>Gross Expenditure</b>	0	615,100	615,100
-12,103	5 Other Income	0	-43,120	-43,120
187,532	<b>Net Expenditure</b>	0	571,980	571,980

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1-5 Restructure of Establishment incl. Transformation (GA00)	564,930
1 Employee Costs including Increments and Pension	50,170
5 Restructure of Establishment incl. Transformation (GA00)	-17,500
5 Recharge from Otterpool LLP	-26,220

	<b>GA05 Corporate Debt</b>			
293,037	1 Employees	354,510	0	-354,510
4,261	2 Transport-Related Expenditure	3,250	0	-3,250
21,433	3 Supplies & Services	27,550	0	-27,550
8,550	4 Third Party Payments	13,530	0	-13,530
327,281	<b>Gross Expenditure</b>	398,840	0	-398,840
-9,225	5 Other Income	0	0	0
318,056	<b>Net Expenditure</b>	398,840	0	-398,840

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1-5 Restructure of Establishment incl. Transformation (GA04 & GA09)	-398,840
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	<b>GA07 ICT &amp; Infrastructure</b>			
69,868	1 Employees	64,520	609,830	545,310
629	2 Transport-Related Expenditure	0	0	0
1,334	3 Supplies & Services	1,400	6,320	4,920
71,832	<b>Gross Expenditure</b>	65,920	616,150	550,230
0	4 Other Income	0	-10,000	-10,000
71,832	<b>Net Expenditure</b>	65,920	606,150	540,230

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1 Restructure of Establishment incl. Transformation (GA09 & GA22)	497,220
1 Introduction of new Housing Structure	40,650
1 Employee Costs including Increments and Pension	5,640
4 Recharge from Otterpool LLP	-10,000

	<b>GA08 Treasury Management</b>			
75,552	1 Supplies & Services	49,540	49,780	240
75,552	<b>Net Expenditure</b>	49,540	49,780	240

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

<b>GA09</b>	<b>Case Management (Corporate Services)</b>			
219,934	1 Employees	0	1,738,200	1,738,200
300	2 Transport-Related Expenditure	0	2,030	2,030
2,322	3 Supplies & Services	0	88,830	88,830
8,600	4 Third Party Payments	0	0	0
<u>231,156</u>	<b>Gross Expenditure</b>	<u>0</u>	<u>1,829,060</u>	<u>1,829,060</u>
-4,000	5 Other Income	0	-4,400	-4,400
<u>227,156</u>	<b>Net Expenditure</b>	<u>0</u>	<u>1,824,660</u>	<u>1,824,660</u>

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1-5 Restructure of Establishment incl. Transformation (GA00, GA05, GL52, GL53, GA20)	1,593,815
1 Introduction of new Housing Structure	197,450
1 Employee Costs including Increments and Pension	45,395
3 MTFS adjustment	-12,000

<b>GA20</b>	<b>Revenues &amp; Benefits</b>			
906,404	1 Employees	949,660	391,880	-557,780
11,140	2 Transport-Related Expenditure	10,200	10,200	0
117,409	3 Supplies & Services	130,440	127,210	-3,230
138,698	4 Third Party Payments	146,990	0	-146,990
<u>1,173,651</u>	<b>Gross Expenditure</b>	<u>1,237,290</u>	<u>529,290</u>	<u>-708,000</u>
-151,336	5 Other Income	-560	-560	0
<u>1,022,316</u>	<b>Net Expenditure</b>	<u>1,236,730</u>	<u>528,730</u>	<u>-708,000</u>

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1 Restructure of Establishment incl. Transformation (GA09)	-576,390
1 Employee Costs including Increments and Pension	18,610
4 Change in Outsourced Contract Recharges	-146,990

<b>GA22</b>	<b>Systems Development &amp; Projects</b>			
313,963	1 Employees	322,860	401,100	78,240
2,104	2 Transport-Related Expenditure	400	300	-100
14,305	3 Supplies & Services	18,080	15,690	-2,390
9,780	4 Third Party Payments	9,840	0	-9,840
<u>340,153</u>	<b>Net Expenditure</b>	<u>351,180</u>	<u>417,090</u>	<u>65,910</u>

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1 Employee Costs including Increments and Pension	37,560
1 Restructure of Establishment incl. Transformation (GA07 & GM37)	35,020
4 Change in Outsourced Contract Recharges	-9,840

<b>GA54</b>	<b>Printing Services</b>			
132,282	1 Employees	137,010	145,340	8,330
113	2 Transport-Related Expenditure	750	750	0
73,711	3 Supplies & Services	75,260	74,620	-640
4,890	4 Third Party Payments	4,920	0	-4,920
<u>210,996</u>	<b>Gross Expenditure</b>	<u>217,940</u>	<u>220,710</u>	<u>2,770</u>
-18,973	5 Other Income	-18,970	-18,970	0
<u>192,023</u>	<b>Net Expenditure</b>	<u>198,970</u>	<u>201,740</u>	<u>2,770</u>

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1 Employee Costs including Increments and Pension	8,330
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<b>GM12</b>	<b>Strategy, Policy &amp; Performance</b>			
401,363	1 Employees	474,550	654,270	179,720
1,370	2 Transport-Related Expenditure	1,220	1,220	0
12,655	3 Supplies & Services	9,070	8,350	-720
8,951	4 Third Party Payments	0	0	0
<u>424,340</u>	<b>Gross Expenditure</b>	<u>484,840</u>	<u>663,840</u>	<u>179,000</u>
-2,000	5 Other Income	0	-2,200	-2,200
<u>422,340</u>	<b>Net Expenditure</b>	<u>484,840</u>	<u>661,640</u>	<u>176,800</u>

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1 Introduction of new Housing Structure	79,140
1 Restructure of Establishment incl. Transformation (GL21)	121,550
1 Budget re-alignment (EC15)	-53,680
1 Employee Costs including Increments and Pension	32,130

<b>GM19</b>	<b>ICT Operations</b>			
2,954	1 Employees	0	0	0
659,596	2 Supplies & Services	1,145,250	1,258,860	113,610
<u>662,550</u>	<b>Gross Expenditure</b>	<u>1,145,250</u>	<u>1,258,860</u>	<u>113,610</u>
-45,381	3 Other Income	-44,080	-44,080	0
<u>617,169</u>	<b>Net Expenditure</b>	<u>1,101,170</u>	<u>1,214,780</u>	<u>113,610</u>

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

2 Approved Budget Strategy Growth	140,260
2 Approved Budget Strategy Savings	-29,000

<b>GP00</b>	<b>Internal Audit</b>			
104,739	1 Third Party Payments	106,800	118,700	11,900
<u>104,739</u>	<b>Net Expenditure</b>	<u>106,800</u>	<u>118,700</u>	<u>11,900</u>

**Key Variances from Original Budget 2020/21 to Original Budget 2021/22**

1 Increased Audit fees	11,900
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